

Corporate Social Responsibility Report 2020 Communication on Progress (COP)



THE GLOBAL COMPACT

WE SUPPORT

This is our **Communication on Progress** in implementing the principles of the **United Nations Global Compact**.

We welcome feedback on its contents.

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ABOUT THIS REPORT

It is our pleasure to present SP Moulding A/S' 2020 Corporate Social Responsibility (CSR) Report. The CSR Report is our seventh Sustainability Report and covers the period from January 1st to December 31st, 2020.

The 2020 CSR report describes how SP Moulding A/S is working within the areas of human rights, social and employee aspects, environmental matters as well as anti-corruption and bribery issues.

Pursuant to § 99 a, § 99 b and § 107 d of the Danish Financial Statements Acts, this report constitutes the statutory statement on Corporate Social Responsibility as well as the underrepresented gender in management and diversity.

The report also serves as our annual Communication on Progress (COP report), as required by the United Nations' Global Compact (UNGC). It is based on qualitative and quantitative data from our business units, and all our sites in Denmark, Poland and China have reported data in a systematic manner.

The report contains disclosures from the Global Reporting Initiative (GRI) Standards, and the reader will find references to the Global Reporting Initiative's (GRI) Standards and indicators throughout the report. The list of used Standards and their location in the report can be found in the GRI Standards Content Index on page 35.

We have followed the process of the GRI Standards and identified a list of material sustainability aspects that are currently the most important to SP Moulding A/S and its stakeholders. During this process, we have identified the sustainability impacts that are critical to be managed in our organization and we have established our management approach.

SP Moulding furthermore continues to support the Sustainable Development Goals (SDGs) as a global agenda for change. The SDGs define global priorities and aspirations for 2030 and call on governments, civil society actors and businesses to apply their knowledge, innovation and creativity to contribute to solving the world's sustainable development challenges. The 17 SDGs are interrelated, but each goal has its own targets to achieve.

In 2017, SP Moulding initiated a process to use the goals to guide and inspire our CSR-initiatives which have continued in 2020. We have assessed the goals against our core business and most material sustainability aspects and identified the most material SDGs as well as the most relevant target(s) for each SDG:



Throughout the report, the reader will find references to the SDG's and how SP Moulding contributes to specific targets pertaining to these goals.

The report is organized into four main components, reflecting the 10 principles of the UN Global Compact:

1. Human Rights
2. Labour Rights
3. Environment
4. Anti-corruption.

In 2020, none of our sites have received administrative or judicial sanctions for failure to comply with laws, regulations and prevailing industry standard¹.

The report has not been verified by a third party. However, a comprehensive work with the collection and internal verification of information has been completed during the preparation of this report.

¹ GRI 307-1 and 419-1

A LETTER FROM THE CEO

In SP Moulding, it is our ambition to contribute to sustainable development while at the same time developing our business. We see a good correlation between behaving responsibly while increasing our internationalisation, earnings and growth.

To ensure that we live up to our responsibility, we have a well-established CSR policy for SP Moulding, which reflect our core values: to create the best plastic solutions for the benefit of both our customers and the surrounding environment. We act as an innovative, reliable, responsible and competitive partner for our customers and the societies.



We have always focused on running a responsible and sustainable business, and since 2012, we have been committed to the United Nations' Global Compact.

In 2017, SP Moulding introduced the Sustainable Development Goals (SDGs) in our reporting framework, and they will continue to inspire our CSR initiatives in the years to come.

Again, this year, we set specific targets and initiated activities to deliver on our ambition to make a positive impact. This 2020 CSR Report is our concrete way of telling how we are meeting our ambitions and commitments. We are also actively sharing this information with our stakeholders through our primary channels of communication.

In conclusion, I am pleased to confirm that SP Moulding A/S reaffirms its support of the 10 Principles of the United Nations' Global Compact in the areas of Human Rights, Labour, Environment and Anti-Corruption.

Yours sincerely

A handwritten signature in blue ink, appearing to be 'S. Ulstrup', written in a cursive style.

Søren Ulstrup
CEO, SP Moulding A/S

PROFILE AND BUSINESS MODEL

SP Moulding A/S is a leading manufacturer of injection moulded plastic precision components for a wide range of industrial companies worldwide.

SP Moulding has modern production sites in Denmark, China and Poland.

SP Moulding (Suzhou) Co., Ltd. in China, and SP Moulding Poland Sp. z o.o. manufacture technical plastics and perform assembly work. The business unit SP Medical manufactures to medical device customers and is located in Karise (Denmark) and Zdunska Wola (Poland).

In addition to the actual moulding, we handle all finishing such as ultrasound welding, surface treatment and print. SP Moulding and SP Medical also handle partial or full assembly, packaging, and consignment for many customers.

The owner of SP Moulding - SP Group - has developed and implemented a value creation process that all companies in the group adhere to. The goal is to ensure that customers always get the optimal solution when they choose SP Group as a partner (see figure 1 and 2). SP Moulding's business area and key competencies lie within injection moulding.

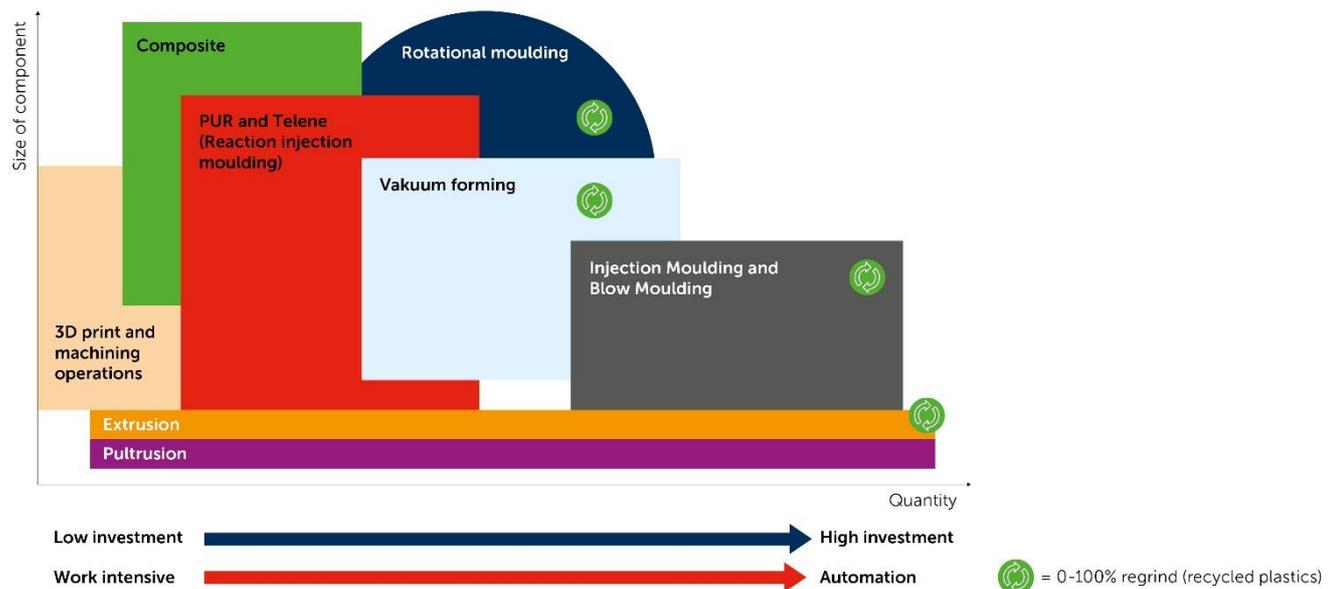


Figure 1. Value creation in SP Group

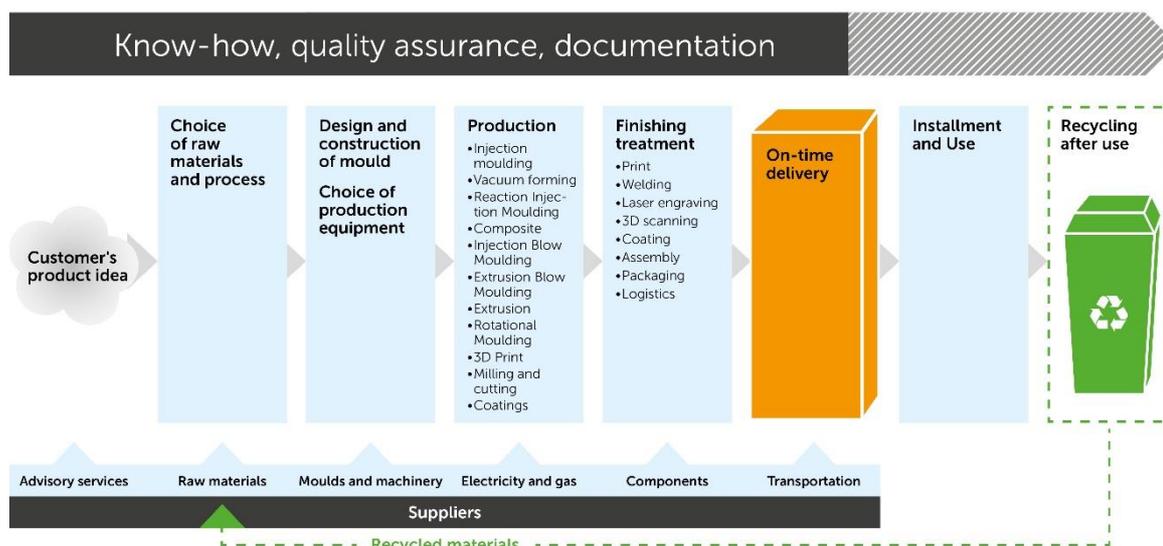


Figure 2. Value creation in SP Group

As a leading manufacturer of injection-moulded plastic components SP Moulding produces a wide variety of products. We constantly improve our production processes, which, on the one hand, enable us to produce cheaper than before, and on the other hand, give our customers a competitive advantage in their markets.

SP Moulding will increase exports from the two Danish factories to the neighbouring markets, and the Polish factory will strengthen the marketing of technical plastics and assembly on the growth markets in Eastern and Western Europe. In China, production capacity has been expanded, and sales are strengthened.

In all markets, SP Moulding strives to win market shares by improved customer service, intensified participation in the customer product development and a targeted effort towards growth sectors. Our expertise is strengthened on an ongoing basis so that SP Moulding can differentiate itself in the future. In all plants, the production efficiency programme will continue, among other things by means of Lean projects, more automation, focus on energy and raw material consumption, disposals as well as switch-over times. SP Moulding will continue to strengthen its position in the Nordic countries where relevant.

SP Medical will continue to intensify marketing efforts towards new customers, especially benefiting from the fact that the unit in Poland (Zdunska Wola) has become increasingly competitive in relation to labour-intensive tasks. The medical device expertise is strengthened on an ongoing basis, and the clean room production in Denmark and Poland will be expanded.

SP Moulding wants to reflect society and – in particular – our customers, both in terms of gender but also in terms of nationality and ethnicity. This reflection of society should contribute positively to the company as an attractive company for both customers and current and future employees so that SP Moulding will be able to fulfil its business goals in the long term.

Production and processes at all SP Moulding and SP Medical sites are certified in accordance with ISO 9001 and ISO 14001. SP Moulding China is certified in accordance with ISO 45001 and the business units of SP Medical (Denmark and Poland) are furthermore certified in accordance with ISO 13485 and 45001. Also, SP Moulding in Stoholm is certified in accordance with IATF 16949.

In 2020, SP Moulding generated revenue of 684.9 DKK million. EBITDA (earnings before depreciation and amortisation) was 85.2 DKK million. EBIT (profit/loss before net financials) amounted to 43.3 DKK million².

² GRI 201-1 Please refer to SP Moulding Annual Report 2019

HUMAN RIGHTS

Principle 1: Businesses should support and respect the protection of internationally proclaimed human rights, and;

Principle 2: make sure that they are not complicit in human rights abuses.

UN Global Compact – The Ten Principles

Our support

We embrace our responsibility to respect human rights and we commit to respecting all internationally recognized human rights standards, - including the International Bill of Rights and the International Labour Organization's Declaration on the Fundamental Principles and Rights at Work.

We communicate our support of human rights in our CSR policy and we stipulate our human rights expectations to our suppliers through a Supplier Code of Conduct. The CSR policy is available in [Danish](#) and [English](#).

As recommended in the GRI Standards, SP Moulding conducts a materiality assessment as a part of our reporting cycle, during which we reflect upon our economic, environmental, and social impacts (the latter including human rights, labour rights, societal issues, and product responsibility).

We disclose our significant impacts in our yearly Communication on Progress (COP) to the UN Global Compact.

We strive to prevent and mitigate adverse impacts on human rights that we may cause or contribute to through our own activities and remedy violations of human rights in case we are involved in such. Negative impacts on human rights and labour standards may lead to significant fines and reputational damage and impact our social license to operate.

Implementation

We have distributed our CSR Policy to our employees and published it on our website to make it available to all interested stakeholders.

Every year we initiate a structured data collection process during which our production sites report data on several non-financial indicators, representing the material aspects that we identify in the materiality assessment.

SP Moulding has production sites in Denmark, China, and Poland. Some of our suppliers are located in countries where the risk of adversely influencing human rights is greater than it is in Denmark. We want to work with our suppliers to

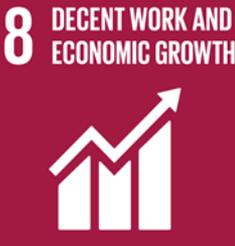
continuously promote their respect for human rights and our Supplier Code of Conduct (CoC) is instrumental for including our suppliers in the process. The CoC outlines our human rights expectations, it forms the basis for dialogue with our suppliers and we use it to monitor their responsibility. For all new suppliers, the CoC constitutes a part of their co-operation agreement with us. Existing suppliers have received and signed the Supplier Code of Conduct.

As our suppliers of materials are large reputable international companies that already in a detailed manner publish their CSR efforts, the management of our supply chain primarily focuses on our suppliers of tools.

To prevent being involved in adverse impacts through these suppliers, we continuously conduct risk assessments and based on these, initiate self-assessment screening processes of the selected suppliers, which among other issues cover human rights. As a minimum this process is done every third year. The latest screening process took place in 2019.

In the implementation of our CSR policy, we are especially focused on providing good employment conditions, ensuring development opportunities and a safe and healthy working environment for our employees. In SP Moulding, we regard our employees as our most important asset. Hence, we focus on employee satisfaction, safety and health as an essential part of risk management to avoid accidents, illnesses and lost working days.

This focus naturally also concerns employee development and health and safety as we believe it improves the quality of life of individual employees and their families to the benefit of our company and the local community.

 <p>8 DECENT WORK AND ECONOMIC GROWTH</p>	<p>SDG Targets:</p> <p>8.5 By 2030, achieve full and productive employment and decent work for all women and men, including for young people and persons with disabilities, and equal pay for work of equal value.</p> <p>8.8: Protect labour rights and promote safe and secure working environments of all workers, including migrant workers, particularly women migrants, and those in precarious employment.</p>
<p>SP Moulding's Contribution:</p> <ul style="list-style-type: none">• A happy and healthy work force is essential for achieving good financial performance. We provide decent work for men and women of all ages and a safe and secure work environment.• We offer co-operations and apprenticeships for young people.• At all our production sites, we offer fair wages, career and development reviews as well as training and education opportunities.	

Indicators of Progress

No incidents of involvement in human rights violations or negative impacts on human rights, including discrimination were reported in 2020³.

Our HR system records data on employee turnover. Accidents, illnesses, lost working days etc. are recorded in our management system and verified by quality and production managers on all sites.

Employees in SP Moulding A/S 2020 ⁴	No. of employees		
	Male	Female	Total
Denmark	126	130	256
China	26	30	56
Poland	145	428	573
Total	297	588	885

During 2020, SP Moulding's **employee turnover** has been as follows⁵:

Employee turnover Poland Total no. of employees: 573	Employees hired		Employees left		Total
	Male	Female	Male	Female	
Age < 30	10	28	6	6	26
age 30-40	4	20	8	9	7
age 40-50	3	6	3	15	-9
age 50-60	-	-	1	8	-9
age 60-70	1	-	2	2	-3
age > 70	-	-	-	-	-
Total	18	54	20	40	12

Employee turnover China Total no. of employees: 56	Employees hired		Employees left		Total
	Male	Female	Male	Female	
Age < 30	-	2	-	-	2
age 30-40	2	2	1	1	2
age 40-50	1	-	-	-	1
age 50-60	-	-	-	2	-2
age 60-70	-	-	-	-	-
age > 70	-	-	-	-	-
Total	3	4	0	0	3

³ GRI 406-1

⁴ GRI 102-8

⁵ GRI 401-1

Employee turnover Denmark Total no. of employees: 256	Employees hired		Employees left		Total
	Male	Female	Male	Female	
Age < 30	8	4	5	8	-1
age 30-40	5	-	4	3	-2
age 40-50	6	4	1	6	3
age 50-60	5	2	4	10	-7
age 60-70	-	1	6	5	-10
age > 70	-	-	2	-	-2
Total	24	11	22	32	-19

Occupational Health and Safety

We have set up Occupational Health and Safety organizations at all sites. We have established and follow adequate health and safety policies and procedures including process and facility safety management through our ISO 45001 certifications. We take concrete measures to improve health and safety at all our workplaces, and we provide our employees with protective equipment including safety shoes, safety glasses, safety gloves and work wear. We also provide our employees with necessary training to perform their tasks safely, including fire handling and first aid training.

Occupational Health and Safety 2020 ⁶	
Number of work-related injuries for employees	6
Number of fatalities of employees due to work-related injuries	0

During 2020, the following concrete measures were taken to improve health and safety which includes providing safety equipment at the various workplaces⁷:

SP Moulding Poland

In SP Moulding Poland, employees are subject to Occupational Health and Safety (OHS) training, encompassing preliminary, job-specific, and periodic training. This is pursuant to local labour laws - (Journal of Laws from 2011, no.232, pos. 1378.). The Occupational Health and Safety Inspector conducts quarterly reviews of production areas.

Employees have received training in:

- Health and safety at the workplace (According to Polish Law)
- First aid
- In complying with working instructions
- Fire drill training (how to behave during fire).

⁶ GRI 403-9

⁷ GRI 403-5 and 403-6

Furthermore, SP Moulding Poland has a contract with the company LUXMED, which is a broker of medical services that guarantees faster medical service. Vaccination against the flu is available for employees, who are interested.

SP Moulding Poland also complies with Polish labour law regarding work clothing and shoes. This means that employees are guaranteed safety shoes, safety glasses, safety gloves, workwear, and other necessary protective equipment. Moreover, an external company performs measurements of noise and light level at the plants.

SP Medical Zdunska Wola

SP Medical Zdunska Wola is likewise subject to Occupational Health and Safety (OHS) training, encompassing preliminary, job-specific, and periodic training. This is pursuant to local labour laws - (Journal of Laws from 2011, no. 232, pos. 1378). The Occupational Health and Safety Inspector conducts quarterly reviews of production areas.

SP Medical Zdunska Wola is also continuing programs of quarterly review production areas by an Occupational Health & Safety inspector, an environmental specialist and a fire specialist. Any deviations are recorded, monitored and removed in right time.

Furthermore, SP Medical Zdunska complies with Polish labour law regarding work clothing and shoes (Journal of Laws from 2011, no. 232, pos.1378). This means that employees are guaranteed safety shoes, safety glasses, safety gloves, workwear, and other necessary protective equipment.

SP Moulding China

In SP Moulding China, operators are provided with earplugs and glasses and technicians are provided with safety shoes. Dust protecting masks and noise reducing earmuffs (reduces 30dB) are provided to relevant employees and crane and forklift training is likewise provided for relevant employees. When providing protective equipment to our employees, it is ensured that they receive instructions about its proper usage. Furthermore, the 6S system is used to organize and manage the workspaces to ensure safe production facilities. In 2020 a full-time EHS specialist was hired to lead safety management.

SP Medical Karise

All personnel are trained in performing their jobs, including safety requirements. All necessary protective equipment is supplied in accordance with Danish legal requirements and best practice in the industry.

SP Moulding Juelsminde

In 2020, all new employees at SP Moulding Juelsminde received training through courses focused on "how to act safe in the factory" and "how to work and prevent accident happening" in accordance with the factory regulations.

Also, general improvement of the working environment to ensure better working place for all employees especially in production and assembly line has been carried out. Robots/automation are always implemented in new solutions where it could prevent lifting or repetitive work, especially for operators handling warm metal parts, and manually inserting metal parts and moulding parts.

Furthermore, the Working Environment Organization (AMO) at SP Moulding has continued previous years' work improving health and safety conditions through different initiatives and actions in 2020:

- They have implemented procedure of all employees wearing safety shoes in production, assembly department and tool shop to prevent accident.
- They have continued previous years' work with the implementation of lifting equipment in the production to reduce and eliminate heavy lifting for all employees. Especially at machine 121 where it is necessary to handle handling heavy parts (about 6 kg).

In 2020, AMO and SP Moulding conducted workplace assessments which will be analysed and used for further improvements in 2021.

SP Moulding and the AMO group work to ensure that "SP Moulding is a good place to be". Not only with regard to the physical work environment, but also with regard to the psychological work environment.

Regarding the supply of proper protective equipment and training SP Moulding complies with Danish law. Therefore, employees are provided with training and necessary protective equipment which is required for the job.

According to Danish law SP Moulding is obliged to conduct evaluations of all our working positions in order to reduce and prevent monotonous repetitive work.

Last, all employees in production, the tool shop and the assembly department must wear safety shoes in order to prevent accidents.

SP Moulding Stoholm

In 2020, all new employees at SP Moulding Stoholm also received training through courses focused on "how to act safe in the factory" and "how to work and prevent accident happening" in accordance with the factory regulations.

General improvements of the working environment to secure a better working place for all have also been made, especially in the production and assembly line.

The AMO has continued previous years' work of improving health and safety by:

- Working with tasks where to prevent accidents to happen
- Worked with tasks from APV to prevent/eliminate accidents to happen and to ensure a good and safe working environment.

Furthermore, the AMO has worked with the implementation of lifting equipment in production and for handling pallets to reduce and/or eliminate heavy lifts for:

- Operators lifting boxes
- Personnel handling raw material stock and setters lifting bags with granulate
- Tool setters lifting bags from pallet to hopper at the injection moulding machine or when emptying the hopper after ended production.

All employees have undergone training according to their job function and in the use of our systems as well as rules according to our procedures. Those employees, whose job requires personal protective equipment, have been provided with such and have been trained in its proper usage.

Finally, automation and robot solutions are being implemented in production and assembly lines to prevent heavy lifts for operators and reduce repetitive work.

	<p>SDG Target 3.8:</p> <p>Achieve universal health coverage (UHC), including financial risk protection, access to quality essential health care services, and access to safe, effective, quality, and affordable essential medicines and vaccines for all.</p>
<p>SP Moulding's Contribution:</p> <ul style="list-style-type: none">• SP Medical develops and produces medical devices that contribute to both better health and well-being of the world's population.• Some products are used in surgery and other products are used as aids for people with disabilities. The products used in surgery are primarily disposables, which reduce the risk of infection.	

Training and Education

In SP Moulding, we do an active effort to retain and attract the most qualified employees. We seek to improve the qualifications of our employees through supplementary training and continuous education. Our goal is to improve the qualifications of our employees to enable them to handle different tasks, which increases production flexibility and provides varied workdays for the individual employee. Many of our employees receive regular performance and career development reviews.

	<p>SDG Target 4.4:</p> <p>By 2030, substantially increase the number of youth and adults who have relevant skills, including technical and vocational skills, for employment, decent jobs and entrepreneurship</p>
<p>SP Moulding's Contribution:</p> <ul style="list-style-type: none">• SP Moulding offers apprenticeships for young people within the areas of plastics, automatization, and logistics. We are conscious about giving young people the opportunity to acquire relevant skills which will help them achieve decent work.• We also ensure a well-trained staff by providing employees with continuous training and education opportunities.	

SP Moulding has in 2020 conducted training programs at all our production sites to enable our employees to improve their qualifications⁸.

In Denmark, all personnel are trained to perform their job and the effectiveness of this training is evaluated on a yearly basis. All new employees undergo training to prepare them for the position. We document the training and conduct evaluations on a yearly basis, which is an integral part of Good Manufacturing Practice (GMP). Furthermore, the training schedule is updated regularly.

We also have continuous conversations with our employees to identify potential needs to upgrade their skills, make individual targets, and evaluate completed training. Based on these conversations, we plan training accordingly to ensure that our employees are well equipped to perform according to their function. Our tool setters have attended various specialist-training courses internally and externally regarding programming robotic equipment which handles plastic parts, e.g. vision camera, machining station and packaging. Also, our operators have received additional training in quality assurance to meet the demands of our customers.

Last, when introducing new technology as well as new methods or requirements, training is carried out according to the job description requirements. This is agreed between the manager and the employee.

⁸ GRI 404-2

In SP Medical, Poland, training programs for starting work, periodic refresh training, dedicated training for specialists and safety training is carried out throughout the year.

In SP Moulding, Poland, we use competence matrices to monitor and strengthen skills among employees. The matrices reflect each employee’s skills level and when needed, we organize additional training for the employee(s) in question.

In China, training has included the improvement of safety awareness, language training for employees with foreign contacts, safety related training, training of electricians, individual income tax training and training in handling special equipment.

During 2020, the average hours of training⁹ by gender and employee category accounted for:

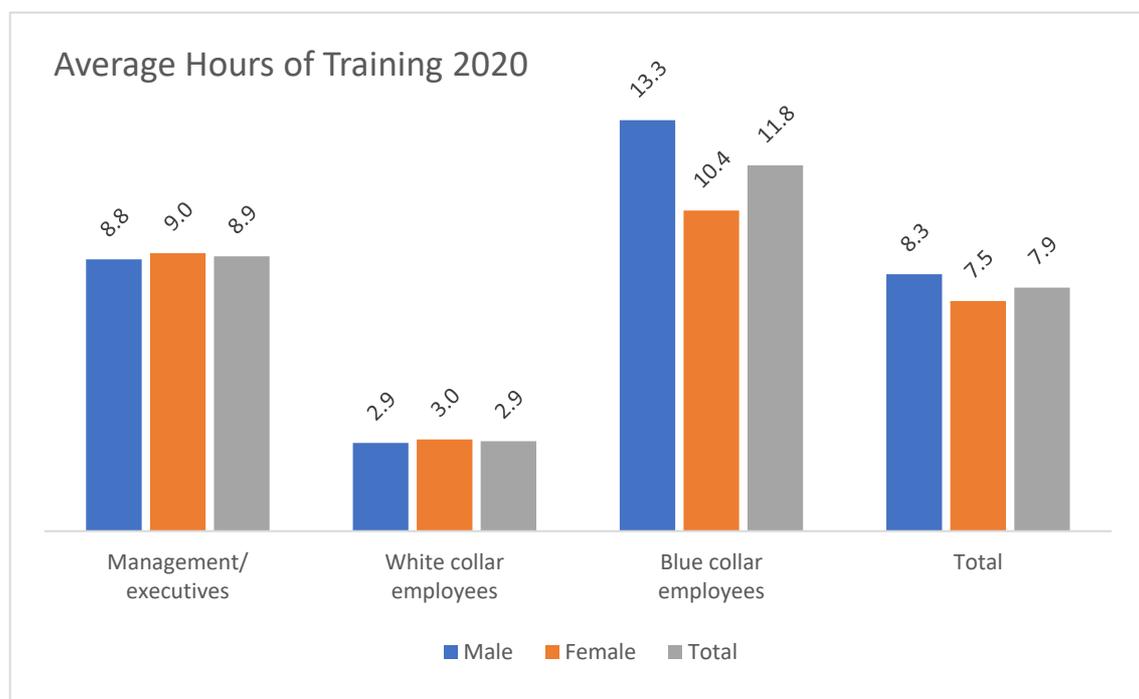


Figure 3. Average hours of training 2020 (GRI 404-1)

Figure 3 shows that male blue-collar employees have – on average – received more training than female blue-collar employees. The apparent gender gap in training is due to the fact that SP Moulding’s female blue-collar workers primarily work as operators, a position that requires far less training than e.g. tool setters, a position that is predominantly held by male employees.

During 2020, career and development reviews¹⁰ have been performed in all our sites and for our different employee categories:

⁹ GRI 404-1

¹⁰ GRI 404-3

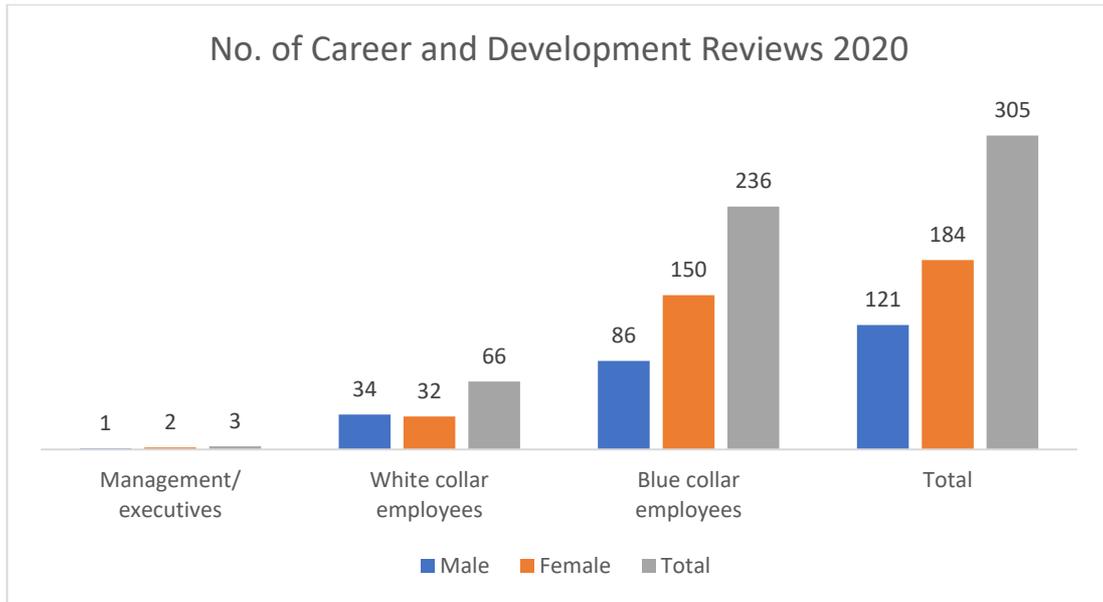


Figure 4. Career and Development Reviews 2020 (GRI 404-3)

Supply chain – Human rights

The most recent supplier screening took place in 2020. The suppliers reported on several indicators concerning human rights, labour, environment and anti-corruption. Furthermore, 4 out of 13 new suppliers were screened using environmental criteria. We did not find any issues of concern leading to further investigations or on-site audit regarding labour rights¹¹.

¹¹ GRI 414-1

LABOUR RIGHTS

Principle 3: Businesses should uphold the freedom of association and the effective recognition of the right to collective bargaining;

Principle 4: the elimination of all forms of forced and compulsory labour;

Principle 5: the effective abolition of child labour; and

Principle 6: the elimination of discrimination in respect of employment and occupation.

UN Global Compact – The Ten Principles

Our support

We find it important to comply with international human rights and labour standards. As stated in our [CSR Policy](#), we recognize our employees' right to freedom of association and collective bargaining, and we denounce forced labour and child labour. We stipulate our expectations with regard to labour rights to our suppliers through a Supplier Code of Conduct (CoC).

As an international company, we respect differences in cultures and traditions, and we value a diverse workforce. We always comply with national legislation on non-discrimination and promote equal opportunities at the workplace.

Implementation

We have distributed our CSR Policy to our employees and published it on our website to make it available to all our stakeholders.

Through its suppliers, SP Moulding is geographically represented in countries where compliance with human rights and labour rights is not a given. We want to work with our suppliers to continuously promote their respect for labour rights and have developed a Supplier Code of Conduct (CoC) that we use to do so. The CoC outlines our labour rights expectations, it forms the basis for dialogue with our suppliers and we use it to monitor their responsibility. For all new suppliers, the CoC constitutes a part of their co-operation agreement with us. Existing suppliers have also received and signed the Supplier Code of Conduct.

As our suppliers of materials are large reputable international companies that already in a detailed manner publish their CSR efforts, the management of our supply chain primarily focuses on our suppliers of tools. These suppliers are screened by SP Moulding for compliance with our CSR policy by participating in a Code of Conduct screening and self-assessment. Furthermore, the Chinese tool suppliers are asked to fill out a questionnaire once a year.¹²

¹² GRI 407-1

To prevent being involved in adverse impacts through these suppliers, we continuously conduct risk assessments and based on these, initiate self-assessment screening processes of the selected suppliers, which among other issues cover labour rights. As a minimum, this process is done every third year.

All our sites comply with international, national and local legislation. Employees have the right to freely unionise, express their opinions and participate or elect people to participate in collective bodies.

Through our membership of the Confederation of Danish Industries (DI) we follow collective agreements on fair and equal salaries and employment conditions. At our sites in Denmark, wages and working conditions are determined in collective agreements subsequent from central and local negotiations. Through our membership of DI and in our daily practice, we support the right to freedom of association and collective bargaining and most of our employees are members of labour unions. In Poland and China, the conditions and rights of the employees are primarily stipulated by legislation, codes and regulation.

In general, we follow national labour market regulations and make sure that the salary of our employees is fair and equal; that the workweek is limited to an absolute maximum of 48 hours; that overtime is infrequent and limited; and that employees are given reasonable breaks and rest periods. All employees are provided with an employment contract.

Generally, we do not employ children or young workers below 18 years of age. We only accept the hiring of children above 13 years of age to help with lighter work after school for a maximum of two hours a day.¹³

To comply with general discrimination rules, all employment-related decisions are based on relevant and objective criteria. We only recruit, appoint and promote employees based on their qualifications and experience.

Indicators of Progress

No incidents of involvement in violations with regard to freedom of association, collective bargaining, forced or compulsory labour and child labour have been reported in 2020¹⁴.

Our efforts to support freedom of association and collective bargaining in Denmark have entailed the appointment of representatives for joint consultation committees and working environment committees, that regularly meet with local management.

At the sites in Poland and China, systems have been established where the employees appoint spokespersons for negotiations with management. In SP Moulding's site in China, we have a labour club.

¹³ GRI 408-1

¹⁴ GRI 407-1; 408-1, and 409-1

Gender, non-discrimination and diversity

No incidents of involvement in violations with regard to discrimination or workplace harassment (including physical, verbal, or psychological harassment, abuse, or threats) on grounds of race, ethnic origin, colour, gender, religion, disability, age, sexual orientation, political opinion, national or social origin have been reported in 2020¹⁵.

With regard to gender, non-discrimination and diversity, SP Group's Board of Directors decided in 2015 that the target for the underrepresented sex within the Board should be 20 % by the time of the General Assembly in 2017. The target was met. With regard to the next level of management, we also aim to increase the underrepresented gender and have established a Policy on Equal Opportunity, supporting diversity and non-discrimination.

When it comes to age and gender, we have a relatively diverse workforce:

Composition of governance bodies and employment categories per gender 2020¹⁶			
	Male	Female	Total
Board & Management/Executives	8 (62%)	5 (38%)	13
White collar employees	81 (48%)	89 (52%)	170
Blue collar employees	208 (30%)	494 (70%)	702
Total	297 (34%)	588 (66%)	885

The underrepresented gender in management in SP Moulding is female. In 2020, 33.3 pct. of personnel in the group 'Board & Management/Executives' was female.

Composition of governance bodies and employment categories per age 2020¹⁷				
	Board & Management / Executives	White collar employees	Blue collar employees	Total
Age <30	-	25 (14%)	152 (86%)	177
Age 30-40	2 (1%)	46 (17%)	216 (82%)	264
Age 40-50	7 (3%)	53 (19%)	213 (78%)	273
Age 50-60	3 (3%)	30 (24%)	91 (73%)	124
Age 60-70	1 (2%)	14 (32%)	29 (66%)	44
Age > 70	-	2 (67%)	1 (33%)	3
Total	13 (2%)	170 (19%)	702 (79%)	885

¹⁵ GRI 406-1

¹⁶ GRI 405-1

¹⁷ GRI 405-1

Supply chain – Labour rights

The most recent supplier screening took place in 2020. The suppliers reported on several indicators concerning human rights, labour, environment and anti-corruption. We did not find any issues of concern leading to further investigations or on-site audit regarding labour rights¹⁸.

¹⁸ GRI 414-1

ENVIRONMENT

Principle 7: Businesses should support a precautionary approach to environmental challenges;

Principle 8: undertake initiatives to promote greater environmental responsibility; and

Principle 9: encourage the development and diffusion of environmentally friendly technologies.

UN Global Compact – The Ten Principles

Our support

We acknowledge our environmental responsibility, and we find it important to contribute to sustainable development. We are determined to comply with international environmental standards, and we are committed to undertake initiatives to implement and promote environmental responsibility.

In our [CSR Policy](#), we state that we will work systematically to reduce our negative environmental impact and promote greater environmental responsibility through our certified environmental management systems.

In our Supplier Code of Conduct, our suppliers and business partners are requested to support and respect these principles of environmental responsibility.

Plastics are a debated material when it comes to its environmental impact. Plastics have several positive benefits when produced and used wisely. It is a unique material, it is very durable, light weight and able to guard against contamination. Because of these characteristics plastics are increasingly used in e.g. the automotive and health care industries with positive effects on the environment and human health.

The most fuel-efficient vehicles are light because the lighter the vehicle, the less fuel is consumed. When heavier components are replaced with plastics, the vehicles' weight is significantly reduced and so is fuel consumption. Plastics can guard against contamination, and when used in medical devices this means fewer infections and increased comfort and safety for employees and patients.

Despite these positive characteristics of plastics, it would be irresponsible not to recognise the detrimental environmental effect plastics have when they end up in our oceans or as landfill. These challenges are vital to address, and SP Moulding works to increase the use of recycled materials.

We are aware of current laws and regulations relevant to the environmental impacts of our activities, products, and services. Transparency with regard to our legal compliance is crucial for us.

We seek to promote the use of more environmentally friendly technologies and materials. We believe that it is good business to invest in environmental protection and to improve our environmental performance.

Implementation

We have distributed our CSR Policy to our employees and published it on our website to make it available to all interested stakeholders.

Through our suppliers, we are present in countries where environmental compliance constitutes a challenge, which differs from the one in Denmark. We want to work with our suppliers to continuously promote their support and respect for the environmental principles of the UN Global Compact, and we apply our Supplier Code of Conduct (CoC) to achieve that. In our Supplier Code of Conduct, our suppliers and business partners are requested to respect the principles of environmental responsibility. For all new suppliers, the CoC constitutes a part of their co-operation agreement with us. Existing suppliers have received and signed the Supplier Code of Conduct.

As our suppliers of materials are large reputable international companies that already in a detailed manner publish their CSR efforts, the management of our supply chain primarily focuses on our suppliers of tools.

To prevent being involved in adverse impacts through suppliers, we continuously conduct risk assessments and based on these, initiate self-assessment screening processes of the selected suppliers, which among other issues cover environmental impacts. As a minimum, this process is done every third year.

We work systematically to prevent, minimise, and remedy adverse environmental impacts of our activities and we manage environmental issues to ensure appropriate and continuous improvements. Based on our strategy regarding environmental protection, we evaluate all new investments in the factories and administration from an environmental point of view, securing that all projects comply with our ambitions to lower energy consumption, emissions, and waste. This is done through action plans for the individual projects.

Production and processes at all SP Moulding and SP Medical sites are certified in accordance with ISO 9001 and ISO 14001. The business units of SP Medical (Denmark and Poland) are furthermore certified in accordance with ISO 13485. Also, SP Moulding in Stoholm is certified in accordance with IATF 16949. External audit companies perform audits yearly at all sites to verify our different ISO certifications.

Our management system includes key elements from IATF 16949. We comply with all environmental directives, among these the REACH (1907/2006/CE), Candidate list of Substances of Very High Concern and RoHS directive (2011/65/EU). Therefore, we also always provide safety data sheet with our products.

We ensure legal compliance through training, awareness, operational monitoring and control mechanisms. Environmental compliance is managed through internal procedures as part of our management system. Our Environmental Management system and CSR Policy make up the foundation for environmental compliance and optimization activities.

Indicators of Progress

We have not received any administrative or judicial sanctions for failure to comply with environmental laws and regulations in 2020¹⁹.

In the following, we inform about our environmental impacts with regard to energy, water, materials, greenhouse gas emissions and waste.

Water

Water withdrawal - 2020²⁰	M³
Total volume of water purchased from municipal water supplies or other water utilities in cubic meters used for any purpose.	8,022

We always strive to reduce our use of fresh water at our production facilities, however as none of our factories are situated in locations with water scarcity, we do not conduct risk assessments in relation to freshwater usage.

6 CLEAN WATER AND SANITATION



SDG Targets:

6.1 By 2030, achieve universal and equitable access to safe and affordable drinking water for all

6.4 By 2030, substantially increase water-use efficiency across all sectors and ensure sustainable withdrawals and supply of freshwater to address water scarcity, and substantially reduce the number of people suffering from water scarcity.

SP Moulding's Contribution:

- All our cooling water runs in closed systems. At all our sites, we regularly control water consumption to detect possible leaks.
- At SP Moulding's factory in China, we manufacture various water purification products that are used by people in developing countries to clean contaminated water from rivers and lakes.

¹⁹ GRI 307-1

²⁰ GRI 303-3

Energy

Most of SP Moulding’s electric power consumption can be allocated to injection moulding machines and operating equipment in our factories. SP Moulding is always considering how to reduce energy consumption. We track and examine our energy consumption using key indicators. We also invest in energy saving equipment and/or energy efficient installations. These actions help us reduce our total energy consumption.

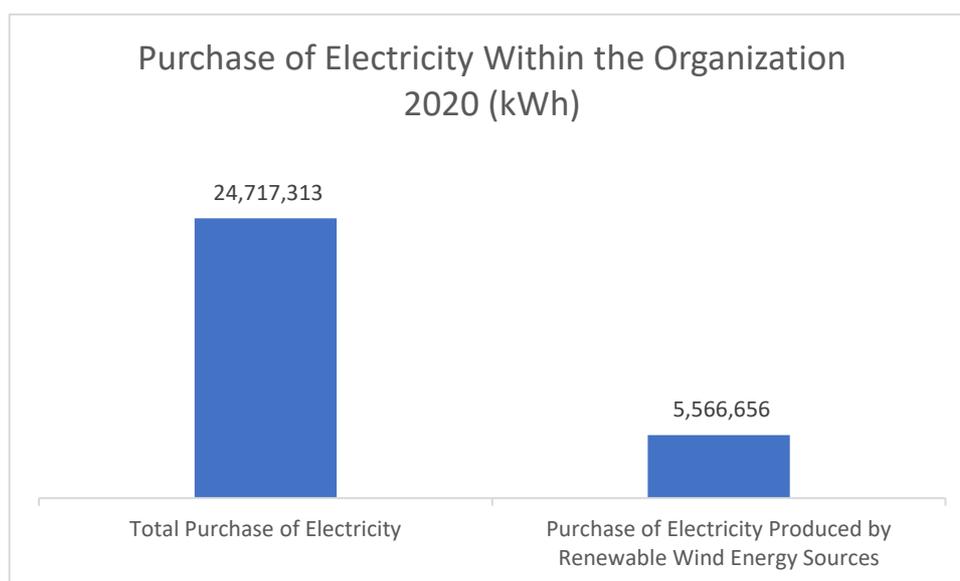


Figure 5. Purchase of electricity within the organization 2020 (GRI 302-1)

Please note that approximately 67% of purchased electricity in our Danish sites comes from renewable energy sources such as wind, sun, and biomass. However, SP Moulding has chosen not to pay for certification to document this.

Energy is also consumed when heating SP Moulding’s factory buildings. Part of the energy consumption for heating comes from fossil fuels, more specifically natural gas, and fuel oil. We are particularly focused on minimizing our consumption of fuel oil as it has several environmental disadvantages such as air pollution and carbon dioxide emissions.

Of our six sites, only one has used fuel oil as a direct source of energy in 2020. Although it is not entirely without environmental impacts, natural gas is a relatively clean-burning fossil fuel. Half of our sites used natural gas as a source of energy in 2020.

Energy Consumption (Natural gas and Fuel oil) excl. Electricity - 2020 ²¹	GJ
Total amount of energy consumption within the organization excl. electricity, in giga joules.	8,363

²¹ GRI 302-1

Energy Intensity (Total kWh per kg of used materials – including natural gas) – 2020 ²²	kWh per KG
2016	4.63
2017	4.55
2018	4.45
2019	4.55
2020	4.76

(The reason for the increase in kWh/KG material is mostly due to a decrease in total plastic materials used and an increase in the use of fuel oil in 2020 – see page 29)

In 2020, some of our initiatives to increase energy efficiency and save energy have included²³:

SP Moulding, Stoholm, Denmark

The following tasks are underway to make the production more efficient in relation to electricity consumption:

- Replacing older and obsolete equipment with more efficient equipment.
- New injection moulding machines have been purchased and installed, a project that will continue into 2021.
- The implementation of BARCO for a better and more efficient use of our production equipment.
- "Fine planning, visibility of uptime on equipment, and possible stop causes, etc. which will also continue into 2021.
- The introduction of more automation of the processes for more efficient use of equipment.

SP Moulding, Juelsminde, Denmark,

The following tasks are underway to make the production more efficient in relation to electricity consumption:

- Replacing older and obsolete equipment with more efficient equipment.
- New injection moulding machines have been purchased and installed, a project that will continue into 2021.
- The implementation of BARCO for a better and more efficient use of our production equipment.
- "Fine planning, visibility of uptime on equipment, and possible stop causes, etc. which will also continue into 2021.
- The introduction of more automation of the processes for more efficient use of equipment.

SP Medical, Poland

Old lamps were replaced for new LED in warehouse and production space.

²² GRI 302-3

²³ GRI 302-4

SP Moulding, Poland

The production has continued to grow, and we have invested in new energy efficient machines and devices. A new activity under consideration is the purchase and installation of photovoltaic cells for energy production.

SP Moulding, China

Two older production machines were replaced with new and more energy efficient ones.

To reduce energy for business-related travel and employee commuting, we have, when possible:

- Held video conferences (skype, Lync)
- Held phone- or video meetings with customers
- Encouraged our employees to use public transportation (such as bus, subway, and bicycles)
- Transported several employees in one car, when conducting business visits out of the company.
- In China, a small bus has been arranged to pick up operators who live far away from the factory.

7 AFFORDABLE AND CLEAN ENERGY 	SDG Target 7.3: Double the global rate of improvement in energy efficiency by 2030
SP Moulding's Contribution: <ul style="list-style-type: none">• SP Moulding is focused on systematically reducing our negative environmental impact and promote greater environmental responsibility through our certified environmental management systems.• SP Moulding tracks and examines energy consumption using key indicators. In all our production sites, we invest in energy saving equipment and energy efficient installations.	

Greenhouse gas emissions

To further reduce our organizational CO2 footprint, we continuously try to reduce transportation by delivering as large quantities per delivery as can be accepted by our customers. In addition, we focus on doing fully loaded transports for purchase of raw materials and for shipments of products to customers.

Direct and indirect greenhouse gas (GHG) emissions - 2020	kg CO ₂
Direct GHG emissions (from natural gas) (Scope 1) ²⁴	455,102
Indirect location based GHG emissions (from electricity) (Scope 2) ²⁵	11,650,887

²⁴ GRI 305-1

²⁵ GRI 305-2

GHG Intensity (Kg of CO2 per kg of used materials) – 2020 ²⁶	kg CO ₂
2016	1.57
2017	1.39
2018	1.44
2019	1.49
2020	2.13

(The reason for the increase in CO2/KG of used material is mostly due to an SP factory in Poland that for the first time calculated and reported their CO2 emissions)

We do not emit any other greenhouse gases under Scope 1 or 2. The calculations of greenhouse gas emissions are done by the energy providers.

Materials

We use different kinds of plastics in our production, and we strive to increase the use of recycled materials and bioplastic depending on customer requirements and the limits of these raw materials' properties. Furthermore, all our raw material suppliers comply with the REACH and RoHS directives.

When using nanotechnology in our production we always make sure to comply with all international and national regulation.

Our products are primarily packaged with plastic wrap and/or cardboard depending on the product in question.

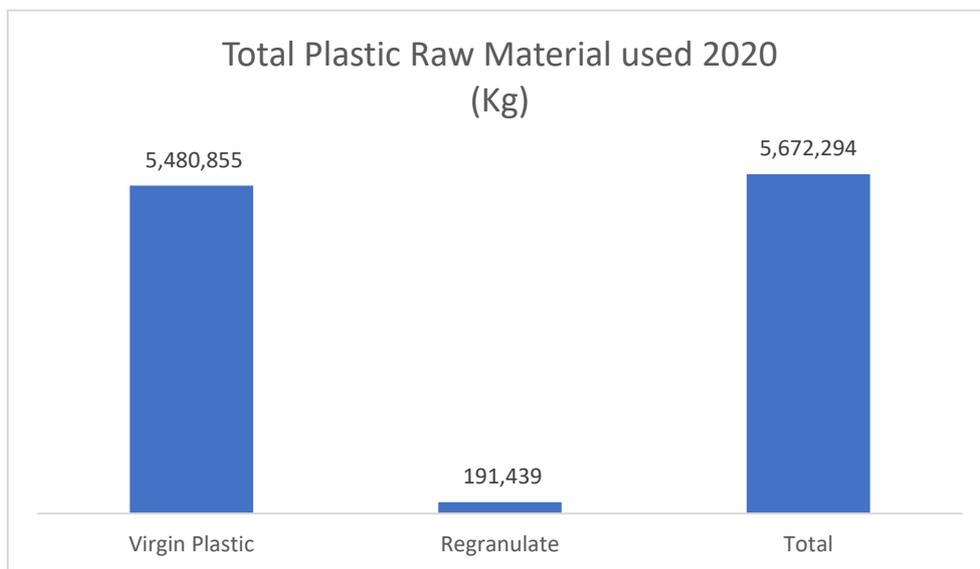


Figure 6. Total plastic raw materials used 2020 (GRI 301-1)

²⁶ GRI 305-4

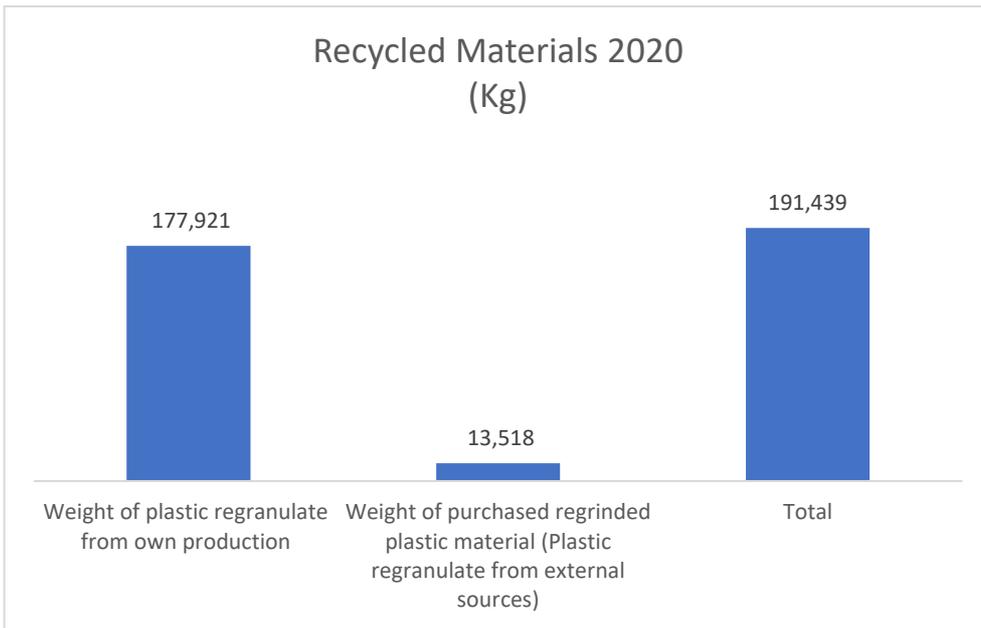


Figure 7. Recycled materials 2020 (GRI 301-2)

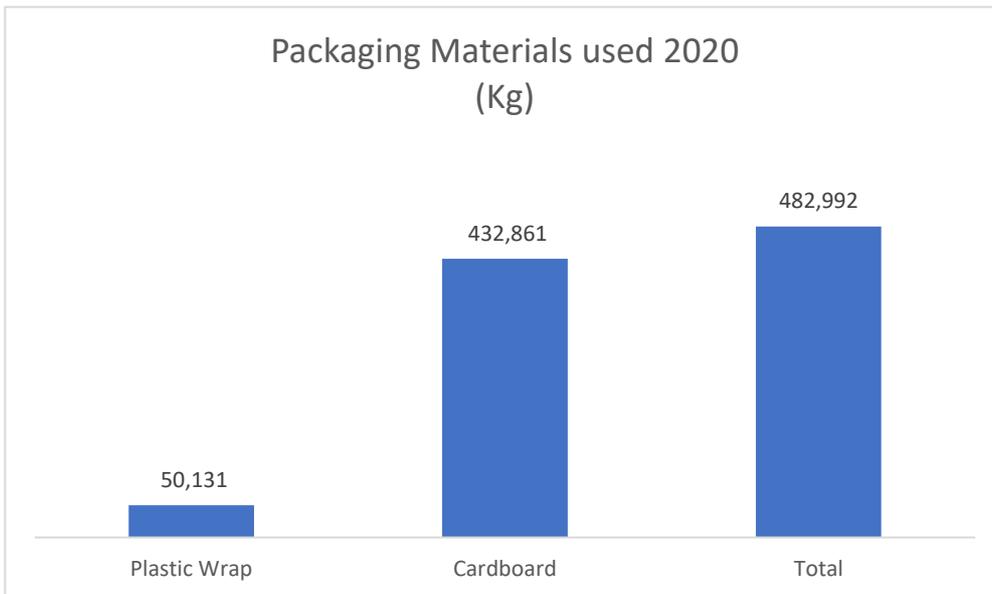


Figure 8. Total materials used for packaging purposes 2020 (GRI 301-1)

We continuously substitute and reduce our use of any harmful substances to comply with our ISO 14001 certification and general regulatory standards. We also outsource all transport of harmful substances to professional partners who comply with regulatory standards.

Waste

Weight of waste (kg) 2020 ²⁷	Plastics	Packaging*	Scrap	Other	Total
Recycling	668,396	194,400	-	191,392	1,054,188
Incineration	94,640	123,120	76,472	2,516	296,748
Landfill	-	-	-	-	-
Other	8,000	10,946	10,000	10,416	39,362
Total	771,036	328,466	86,472	204,324	1,390,298

* Plastic bags, cardboard, pallets etc.

We always prioritize recycling when possible and strive to reduce the volume of non-recyclable waste. Approved waste contractors collect all types of waste for recycling, incineration, or other disposal. The 39,362 kilos of waste in the category 'other' are from SP Moulding's site in Suzhou, China. Furthermore, we do not produce any hazardous waste on any of our locations.²⁸

As a signatory of Operation Clean Sweep, we have also committed ourselves to eliminate all plastic pellet, flake and powder loss to the environment and ocean. Operation Clean Sweep is an ongoing campaign founded by The Plastic Industry Association and the American Chemistry Council, more than 25 years ago, ensuring the principles of stewardship are embraced by everyone handling plastics materials. The campaign has guided us in our work to reduce plastic waste and improve production efficiency and will continue to do so in the future.

12 RESPONSIBLE CONSUMPTION AND PRODUCTION



SDG Target 12.5:

By 2030, substantially reduce waste generation through prevention, reduction, recycling, and reuse

SP Moulding's Contribution:

- SP Moulding uses different kinds of plastics in production and aims to increase the use of recycled materials.
- An approved waste contractor collects all types of waste for recycling and incineration. Landfill is completely avoided when possible.

Supply chain - Environment

The most recent supplier screening took place this year. 10 out of 13 new suppliers of raw material were screened using environmental criteria. We did not find any issues of concern leading to further investigations or on-site audit with regard to the environment²⁹.

²⁷ GRI 306-2

²⁸ GRI 306-2

²⁹ GRI 307-1 & 308-1

ANTI-CORRUPTION

Principle 10: Businesses should work against corruption in all its forms, including extortion and bribery.

UN Global Compact – The Ten Principles

Our support

We believe in responsible behaviour and that we must take a clear stand against corruption in all its forms. We are obliged by legal obligations, including the UK Bribery Act, to work against corruption and facilitation payment.

Our [CSR Policy](#) clearly states that we do not participate in corruption or bribery. We will not offer, promise, or give any kind of bribes to improperly influence public officials, judges, or business associates. We will also refrain from receiving or accepting any bribes ourselves. Individuals acting on our behalf are subject to the same obligation of not participating in any form of corruption or bribery. In our Supplier Code of Conduct, our suppliers and business partners are requested to support and respect anti-corruption principles.

Corruption has a significant negative societal impact, as it undermines international development and damages the integrity of the private sector. Moreover, corruption may result in prison sentences, large fines, and reputational damage, which would adversely impact our business' sustainability and social license to operate.

Implementation

We have distributed our CSR Policy including our statement on corruption and bribery to our employees. We have started planning adequate procedures against corruption as well as formal training sessions on anti-corruption for core employees.

Our management makes detailed controls on all sites and all significant transactions are analysed by our management. As part of the audit of our companies, the auditors consider the risk of bribery and the measures taken by management to reduce this risk.

As explained previously, SP Moulding has production sites in Denmark, China and Poland. Some of our suppliers are located in countries where the risk of corruption is larger than in Denmark. Our Supplier Code of Conduct outlines our expectations regarding anti-corruption, and it forms the basis for dialogue with our suppliers and for monitoring their responsibility. For all new suppliers, the CoC constitutes a part of their co-operation agreement with us. Existing suppliers have received and signed the Supplier Code of Conduct.

As our suppliers of materials are large reputable international companies that already in a detailed manner publish their CSR efforts, the management of our supply chain primarily focuses on our suppliers of tools.

To prevent being involved in adverse impacts through these suppliers, we continuously conduct risk assessments and based on these, initiate self-assessment screening processes of the selected suppliers, which among other issues cover anti-corruption policies and procedures. As a minimum, this process is done every third year.

We pay extra attention to processes and procedures in China due to the higher risk potential in this part of the world. Hence, we have established a specific audit team of 2-3 employees who audit our suppliers on a regular basis to ensure that our Supplier Code of Conduct and statement on anti-corruption is respected and adhered to.

Indicators of Progress

We have established a process with the purpose of communicating and training our employees in our anti-corruption policies and procedures.

As part of this process, material has been developed and introduced in formal training sessions on anti-corruption for core employees.

The training material has been designed to make clear how corruption can be avoided in daily routines and in interaction with external stakeholders and partners to SP Moulding. The material elaborates on different types of anti-corruption measures and make our employees familiar with concepts such as facilitation payment, bribery, trading in influence, gifts, and hospitality arrangements.

We communicate and train our employees on anti-corruption policies and procedures on an ongoing basis – below numbers show our progress in 2020:

Communication and training on anti-corruption policies and procedures in 2020³⁰	Denmark	Poland	China	Total
Report the total number of employees that the anti-corruption policy has been communicated to in 2020	2	240	-	242
Report the total number of employees who have received training on anti-corruption in 2020	2	-	-	2

All staff members at SP Moulding China with contact to external clients, supplier and authorities received training in 2016. Furthermore, all new employees receive training when they are hired.

³⁰ GRI 205-2

We have not received any administrative or judicial sanctions for failure to comply with anti-corruption laws. No claims or request for monetary sanction for corruption and no legal corruption cases against any of our sites were reported in 2020³¹.

Political contributions, affiliation, and lobbying³²

SP Moulding is a member of the Danish Plastics Federation which is a trade association for plastic converting companies in Denmark. As a member we contribute with an annual fee of DKK 142,800 to the association. Besides this membership we do not contribute to political or lobbying organizations, or political parties in general.

	<p>SDG Targets:</p> <p>16.2 End abuse, exploitation, trafficking and all forms of violence against and torture of children 16.5 Substantially reduce corruption and bribery in all their forms</p>
<p>SP Moulding's Contribution:</p> <ul style="list-style-type: none"> • We denounce forced labour and child labour and stipulate our expectations to suppliers in our Supplier Code of Conduct. • SP Moulding will not participate in corruption or bribery in any form. We will refrain from receiving or accepting any bribes ourselves and in our Supplier Code of Conduct we request that our business partners support and respect anti-corruption principles. • We have rolled out anti-corruption training in our sites and monitor the number of employees who have received training and been informed about our anti-corruption policy 	

Supply chain - Corruption

The most recent supplier screening took place this year. The suppliers reported on several indicators concerning human rights, labour, environment, and anti-corruption. All new suppliers of tools were screened using criteria for anti-corruption and other impacts on society. We did not find any issues leading to further investigations or on-site audit concerning corruption³³.

³¹ GRI 205-3

³² GRI 415-1

³³ GRI 414-1

GLOBAL REPORTING INITIATIVE GRI STANDARDS CONTENT INDEX

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